James Grant (he/him)

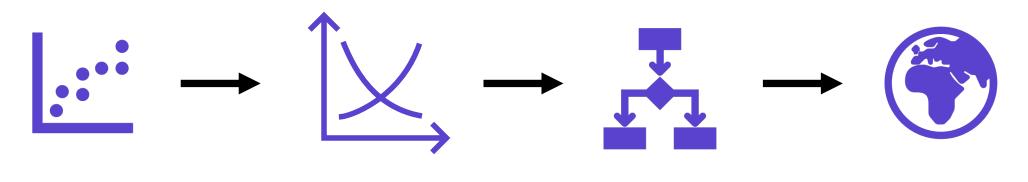
Lancaster University

j.grant@lancaster.ac.uk

@james_a_grant

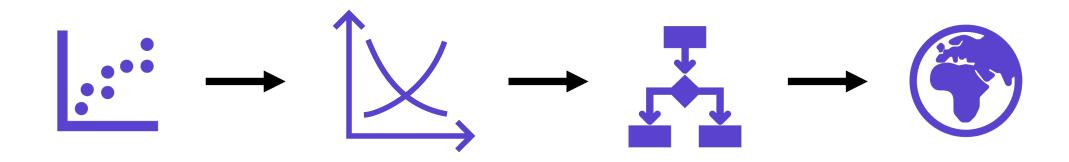
Tommy Flowers Network - Thursday 14th Oct

Using data to make decisions



DATA MODEL DECISION EFFECT

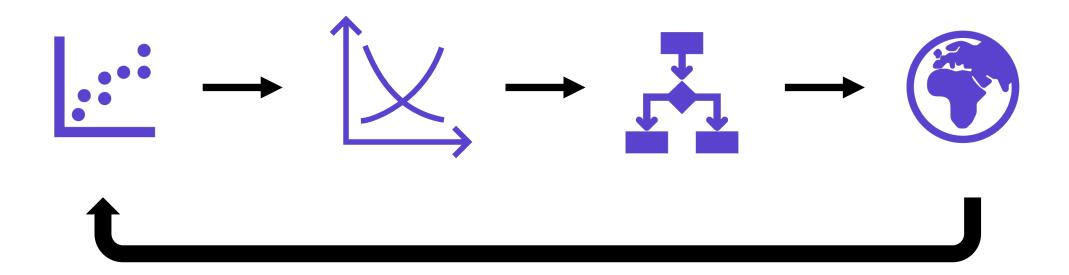
Example: what to send customers?



Test some different messaging strategies Model customer response to strategies

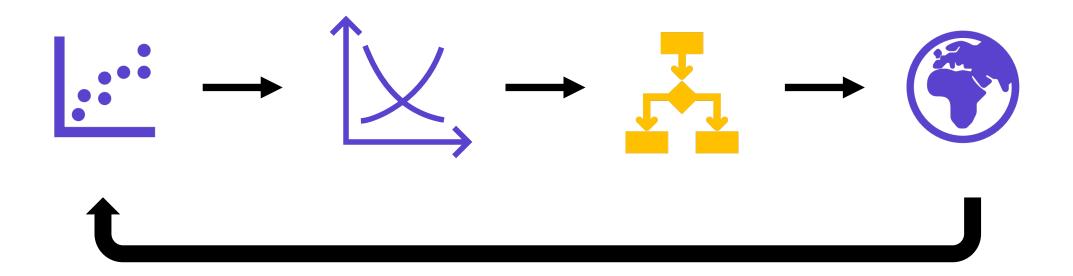
Optimise for return, satisfaction etc. Hope that's a good choice?

We can observe effects, then iterate,

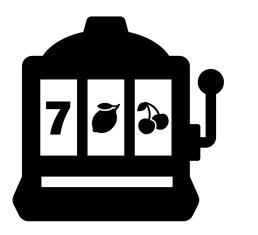


and converge to an optimal decision.

We can observe effects, then iterate,



and converge to an optimal decision, if we design our intermediate decisions wisely.









0.1 0.5 0.2

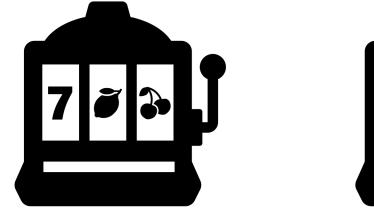






















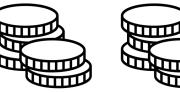




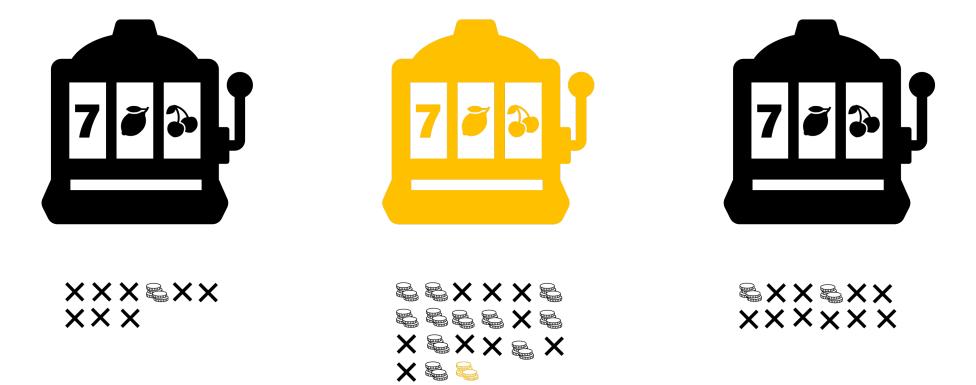














A balance between **exploration** and **exploitation** is required to maximise rewards.

Naïve strategies can fail to converge

- Try each machine once to initialise
- Then proceed playing on the machine with the largest average pay-out so far.



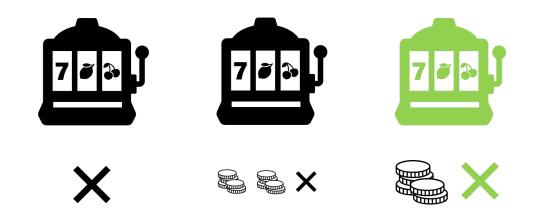
Naïve strategies can fail to converge

- Try each machine once to initialise
- Then proceed playing on the machine with the largest average pay-out so far.



Naïve strategies can fail to converge

- Try each machine once to initialise
- Then proceed playing on the machine with the largest average pay-out so far.



Naïve strategies can fail to converge

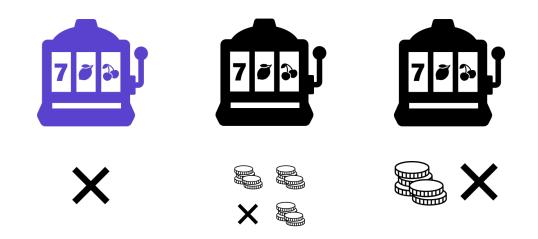
- Try each machine once to initialise
- Then proceed playing on the machine with the largest average pay-out so far.



Naïve strategies can fail to converge

Follow the Leader ('Greedy')

- Try each machine once to initialise
- Then proceed playing on the machine with the largest average pay-out so far.



What if this machine had the largest pay-out probability?

Naïve strategies can fail to converge

Explore then Greedy

- Try each machine **many times** to initialise
- Then proceed playing on the machine with the largest average pay-out so far.



Naïve strategies can fail to converge

Explore then Greedy

- Try each machine **many times** to initialise
- Then proceed playing on the machine with the largest average pay-out so far.



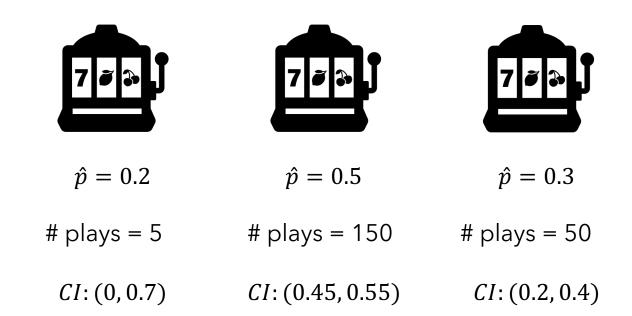
Better, but need to specify a non-adaptive 'many'..

Getting the Balance Correct

One successful strategy is **optimism**.

Upper Confidence Bound Algorithm

Make decisions based on an optimistic estimate of the mean payoff (upper confidence bound)

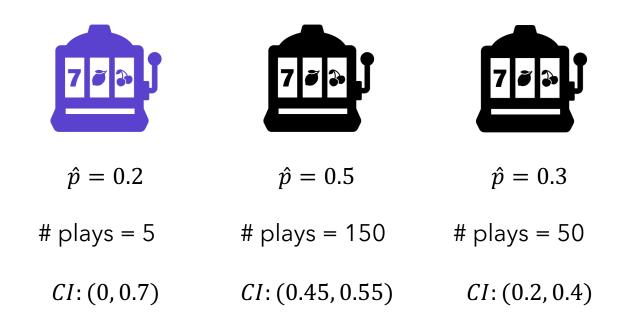


Getting the Balance Correct

One successful strategy is **optimism**.

Upper Confidence Bound Algorithm

Make decisions based on an optimistic estimate of the mean payoff (upper confidence bound)

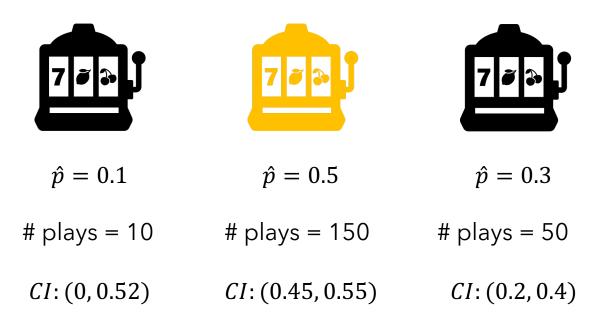


Getting the Balance Correct

One successful strategy is **optimism**.

Upper Confidence Bound Algorithm

Make decisions based on an optimistic estimate of the mean payoff (upper confidence bound)



Applications





Clinical trials - particularly for rare diseases

Applications



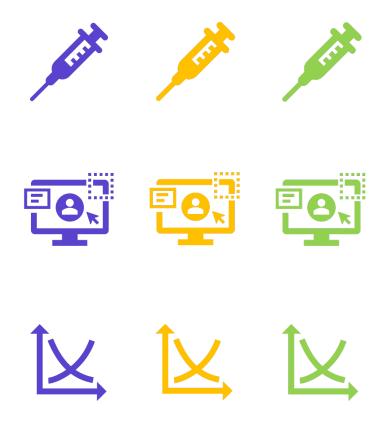
Online advertising, web design

Applications



Sequential modelling and data science

Extensions



Timescale restrictions

- Batched actions
- Delayed feedback

Non-stationarity

- Abrupt
- Slowly Evolving

Action sets

- Combinatorial
- Continuous

Today's central message:

When the potential to make decisions repeatedly arises, we **can** and **ought** to do better than collecting data once, fitting a model once, and hoping for the best.

Today's central message:

Optimistic techniques allow an appropriate, optimal balance between **exploration** (data collection) and **exploitation** (optimal decisions) to be struck.

Thank you for listening!

James Grant (he/him)

Lancaster University

j.grant@lancaster.ac.uk

@james_a_grant