



# What is Markdown Pricing?

A markdown is a permanent reduction in price taken when a product in a store reaches the end of its lifetime.

Important Examples:

- ▶ Food in a supermarket approaching its expiry date
- ▶ Obsolete Technology
- ▶ Out of fashion or out of season clothing



# The Markdown Pricing Problem

**Goal:** Choose optimal series of price reductions to maximise revenue

For each markdown period:

1. Estimate demand at each possible sale price (price response function)
2. Choose price which would maximise revenue

# The Problem with Markdown Data

## Problem:

- ▶ Sales data only available for a small number of closely-spaced prices
- ▶ Difficult to fit a demand model for each product individually

## Solution:

- ▶ Group different products together based upon price response functions for a non-markdown period
- ▶ Combine the markdown data for the different products in each group

# Project Goals

**Project Goal:** develop ways to apply different clustering methods to the product grouping problem

Two approaches:

1. K-Means Clustering
2. Bayesian Hierarchical Clustering

# Simulating the Data

Want to generate price and demand data for a number of fictitious products. To do this, use constant-elasticity price response function:

$$d(p) = Ap^e$$

▶ A = market-size

▶ e = elasticity

1. Generate values for e and A for distinct product groups
2. Use those to generate values of e and A for each individual product within a group
3. Use  $d(p) = Ap^e + \epsilon$  to generate demand for range of prices

# What is K-Means Clustering?

K-Means is a clustering method which groups a set of observations into a predefined number of clusters.

The mean of the observations in each group is the **centroid**.

Objective: find centroid positions  $\mu_i$  which minimise:

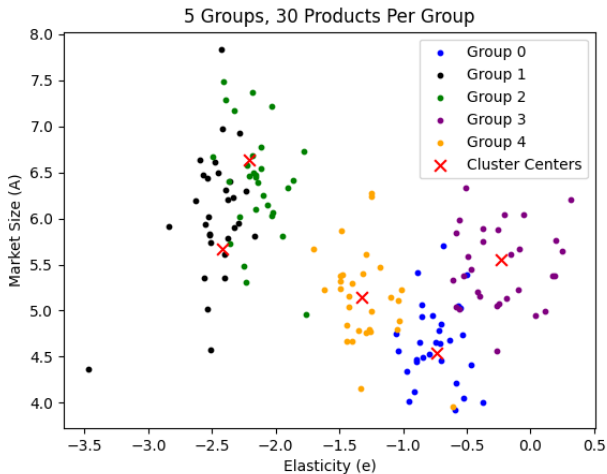
$$\sum_{i=1}^k \sum_{\mathbf{x} \in S_i} \|\mathbf{x} - \mu_i\|^2$$

# Applying K-Means to Product Grouping

1. Suppose  $d(p) = Ap^e \implies \log(d) = \log(A) + e\log(p)$
2. Perform linear regression on  $\log(d)$  and  $\log(p)$  data to estimate  $e$  and  $A$  for each product
3. Apply the K-Means Clustering Algorithm to the  $(e, A)$  observations



# Results on Simulated Data



# How can we choose optimal number of clusters?

## Elbow Method:

- ▶ Plot within cluster sum of squares against number of clusters
- ▶ Choose the point at which the rate of decrease changes

## Rand Index:

- ▶ Metric to compare predicted clustering to known truth:

$$RI = \frac{TP+TN}{TP+TN+FP+FN}$$

- ▶ eg: true = (A,B,C), (D,E,F), predicted = (A,B,D), (C,E,F)
- ▶ Plot RI against number of clusters and choose maximum point

# Comparison of Methods

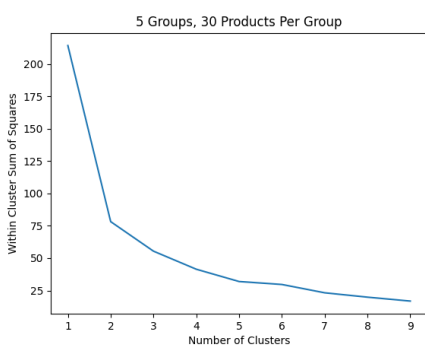


Figure: Elbow Method

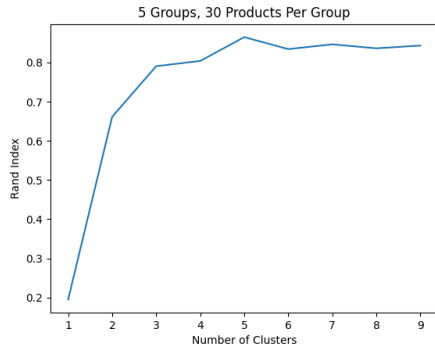


Figure: Rand Index

# Limitations of K-Means Clustering

- ▶ Analysis requires us to assume a certain parametric form for the price-response function (eg constant-elasticity)
- ▶ Choosing the optimal number of clusters is difficult and subjective

# Gaussian Process Regression

**Gaussian Process:** A non-parametric model which can be used in regression to define a probability distribution over functions.

GP Regression:

1. Prior:

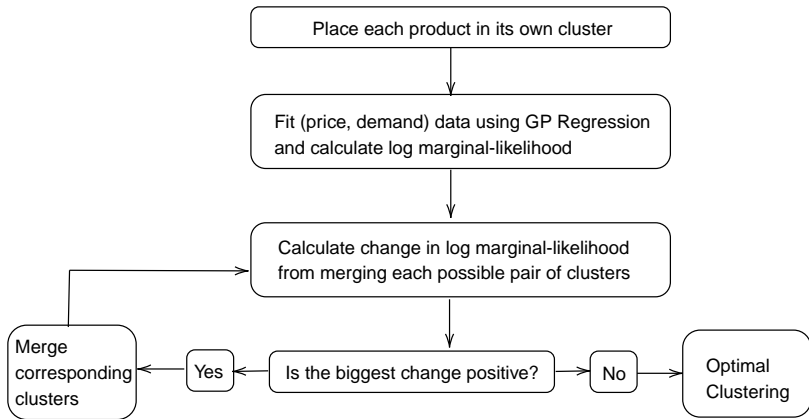
$$p(f) \sim GP(\mu(x), k(x, x'))$$

2. Posterior:

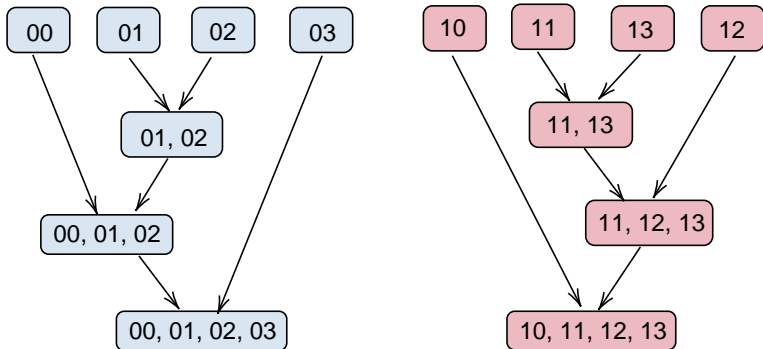
$$p(f|y) = \frac{p(y|f)p(f)}{p(y)}$$

3. Maximise  $\log p(y)$

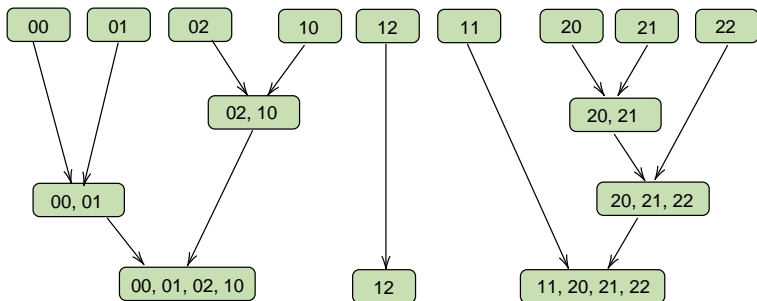
# Bayesian Hierarchical Clustering Method



## Results on Simulated Data



## Results on Simulated Data (Continued)





# Time Complexity

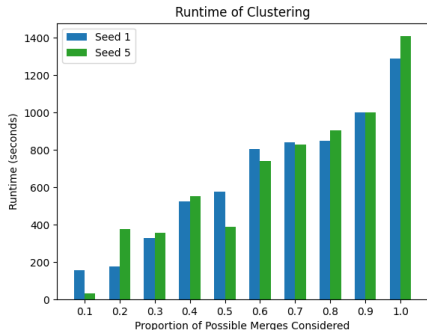
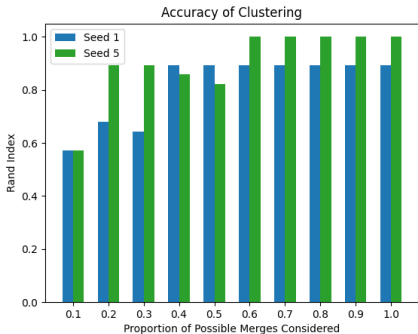
**Problem:** Time Complexity is  $\mathcal{O}(D^3N^3)$

## Potential Solution:

Take a random sample of possible merges at each step, eg:

- ▶ Suppose 2 Groups, 2 Products Per Group  
Clusters at start: [00], [01], [10], [11]
- ▶ Possible Merges at Start:  
(00,01), (00,10), (00,11), (01,10), (01,11), (10,11)
- ▶ Choose random sample of 50% of these merges to try:  
eg (00,01), (00,11), (10,11)

# Experiment: 2 Groups, 4 Products Per Group



## Further Work

- ▶ Extend K-Means Clustering method to different parametric models for demand (not constant-elasticity)
- ▶ Develop more sophisticated approximate methods to speed up hierarchical clustering
- ▶ Test hierarchical clustering on larger number of products
- ▶ Integrate product grouping methodology into rest of the markdown pricing process

Thank You for listening!  
Any questions?

## References



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